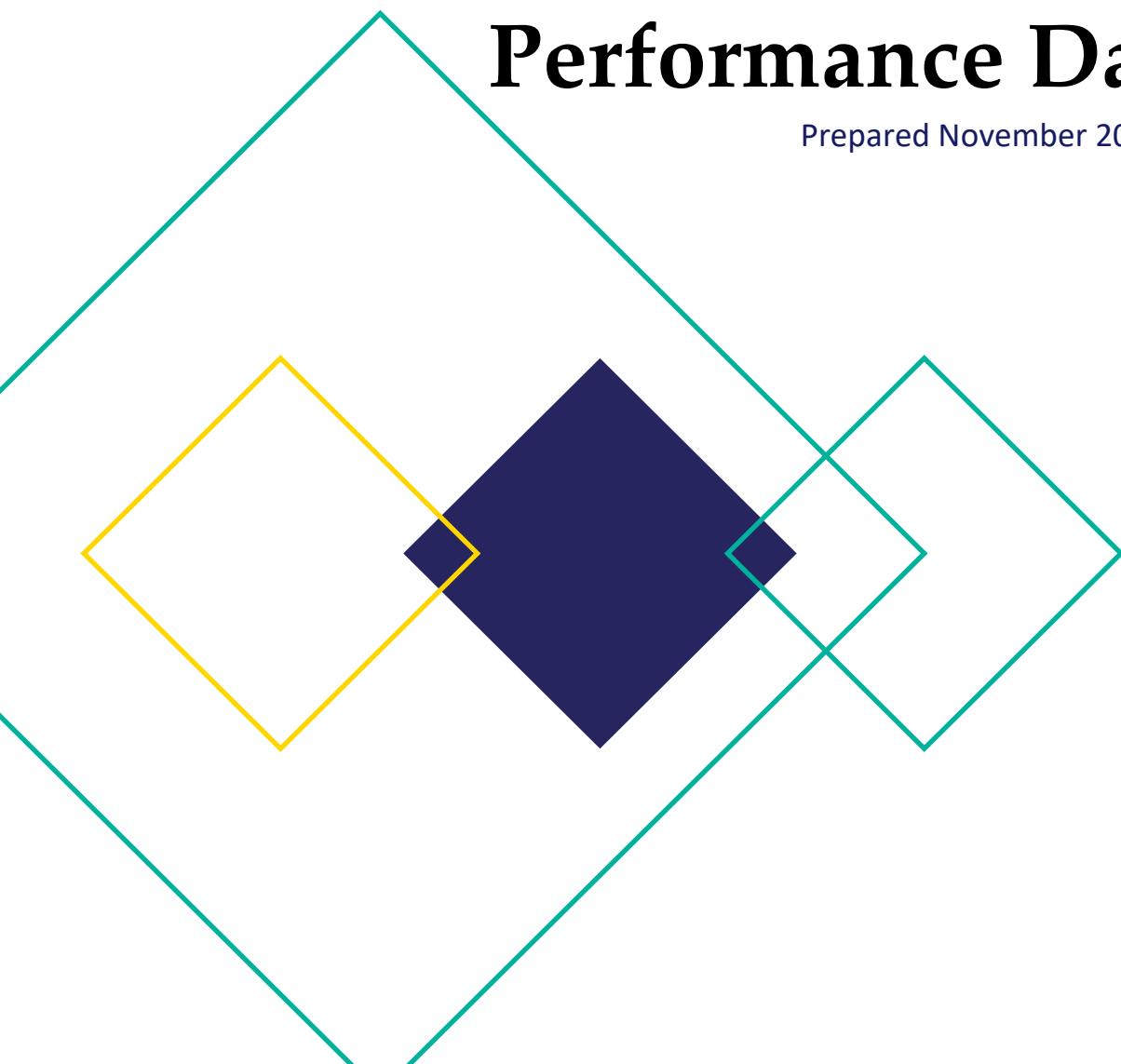

WEXFORD COUNTY, MICHIGAN

Accountability & Transparency Report

Performance Dashboard

Prepared November 2023



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Fiscal Stability Indicators












2 Year Comparisons

	2021	2022	% Change	Trend
General Fund				
General Fund expenditures, per capita	\$ 457.57	\$ 466.66	2.0%	
General Fund revenues, per capita	\$ 470.83	\$ 505.22	7.3%	
General Fund balance, as % of expenditures	51.3%	57.6%	12.3%	
Governmental Funds				
Expenditures, all governmental funds, per capita	\$ 653.90	\$ 669.02	2.3%	
Revenues, all governmental funds, per capita	\$ 661.87	\$ 702.69	6.2%	
Governmental funds, fund balance	\$ 10,072,376	\$ 11,223,918	11.4%	
Governmental Long-Term Debts				
Total governmental long-term debt obligations	\$ 21,345,724	\$ 20,756,569	-2.8%	
General obligation refunding bonds	\$ 3,683,552	\$ 3,425,725	-7.0%	
USDA Community Facilities loans	\$ 10,643,000	\$ 10,459,000	-1.7%	
Interest	\$ 6,666,959	\$ 6,287,354	-5.7%	
Lease Payable		\$ 250,969	n/a	
Compensated absences	\$ 352,213	\$ 333,521	-5.3%	
Governmental total long-term debt, per capita	\$ 636.20	\$ 606.99	-4.6%	
Payment on long-term debt, due within one year	\$ 1,173,645	\$ 1,187,442	1.2%	

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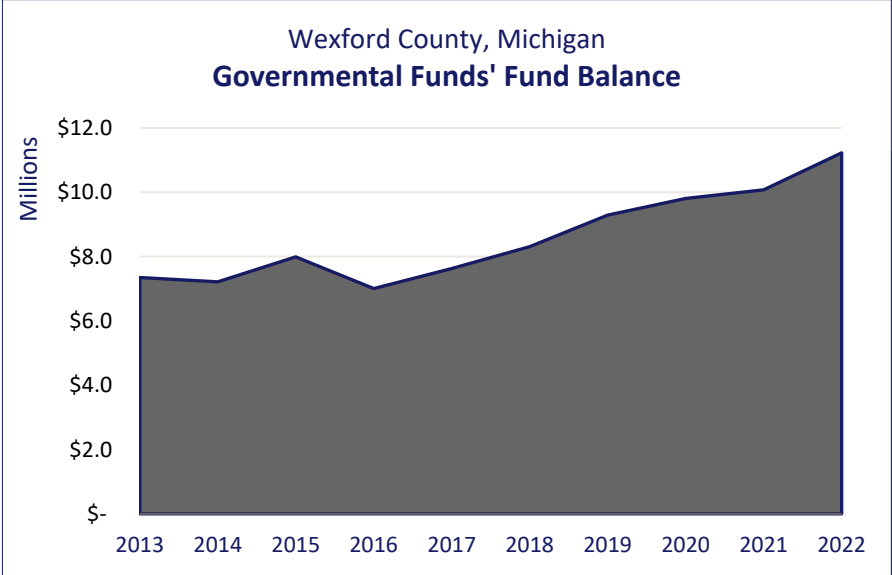
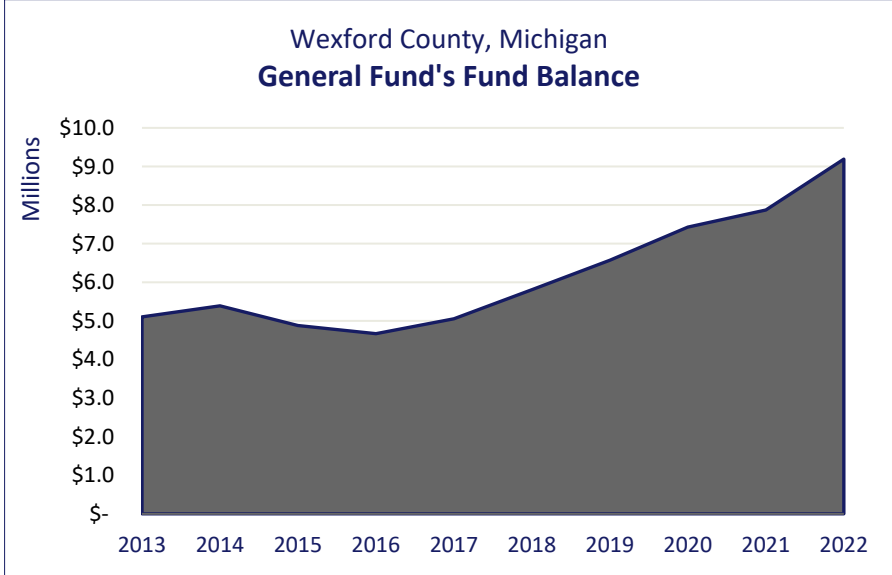
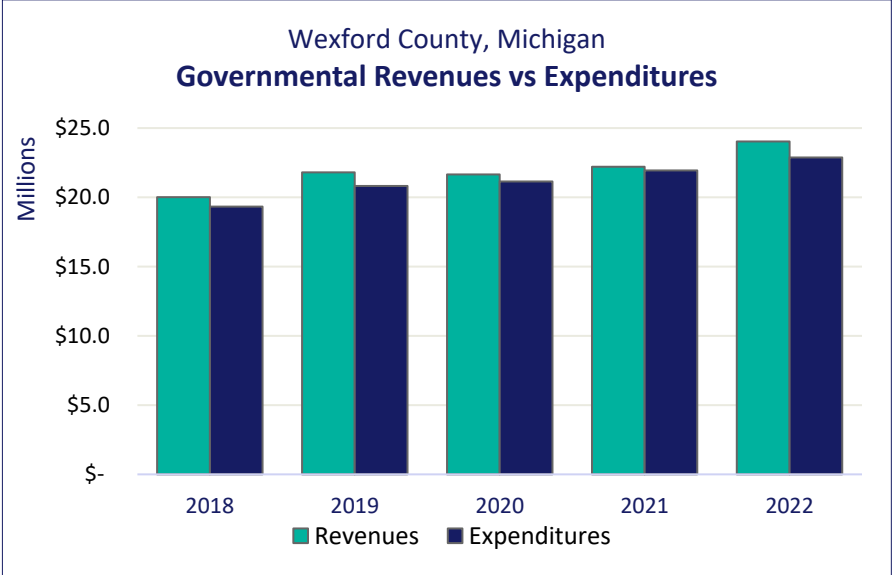
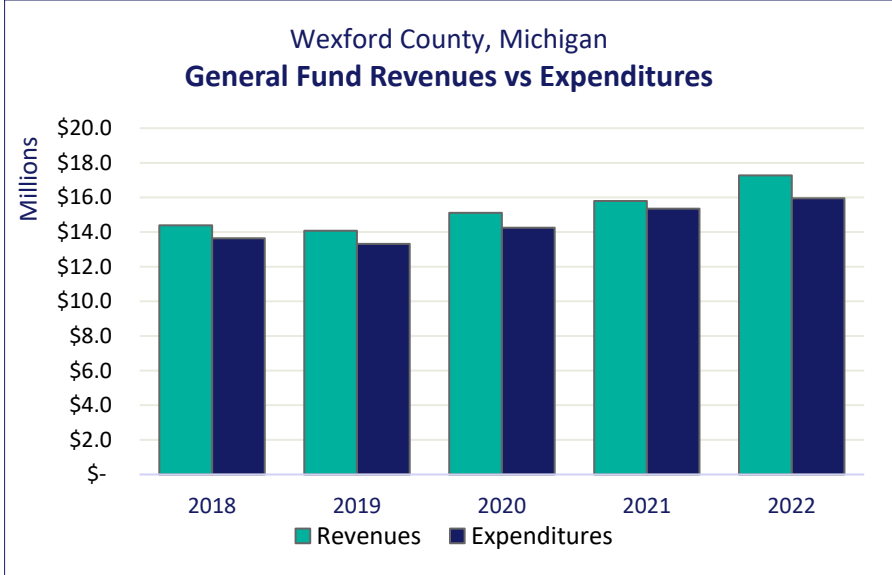
Fiscal Stability Indicators

2 Year Comparisons - Continued

	2021	2022	% Change	Trend
MERS Defined Benefit Pension Plan				
Over- (Under-) funded defined benefit pension plan liability	\$ (12,656,113)	\$ (11,642,769)	-8.0%	
Percent funded	64.2%	69.4%	8.1%	
Pension liability as a % of General Fund Revenue	80.1%	67.4%	-15.9%	
Ratio of employees to retirees	0.87	0.76	-12.6%	
Employer contribution	\$ 1,844,914	\$ 1,624,775	-11.9%	
Taxable Value				
Taxable valuation of property (in \$1,000s)	\$ 1,073,341	\$ 1,141,037	6.3%	
Governmental Capital Assets				
Net governmental capital assets, less depreciation	\$ 20,566,743	\$ 20,984,029	2.0%	
Governmental Deposit Credit Risk				
Percent of bank balance exposed to risk (uninsured/uncollateralized)	93.9%	94.8%	0.9%	
Governmental Investments				
Money market	\$ 1,231,796	\$ 1,245,614	1.1%	
Michigan CLASS (AAAm S&P)	\$ 2,599,813	\$ 2,644,737	1.7%	
Total Investments	\$ 3,831,609	\$ 3,890,351	1.5%	

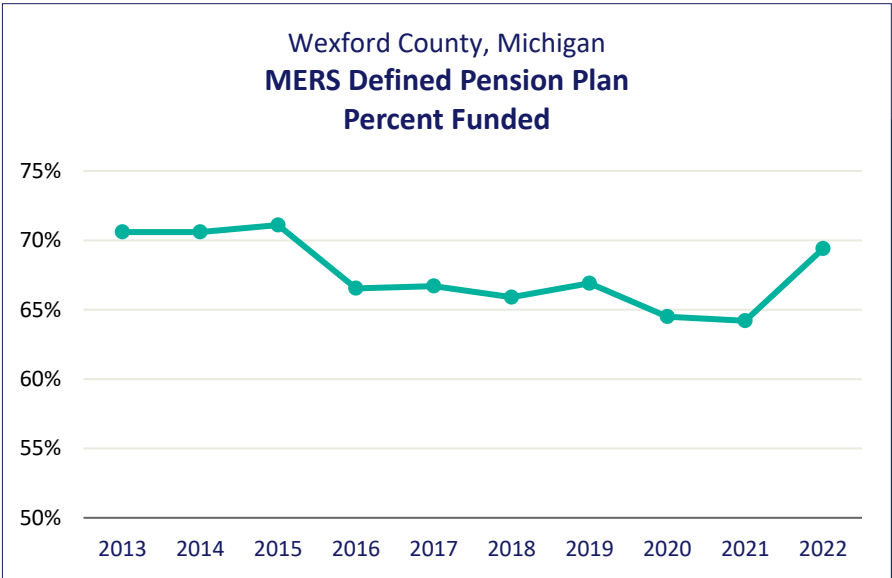
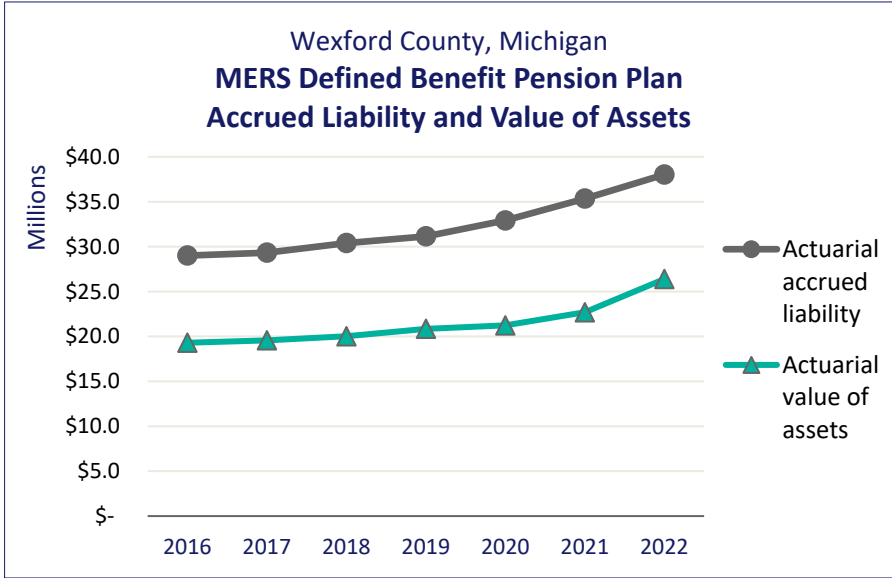
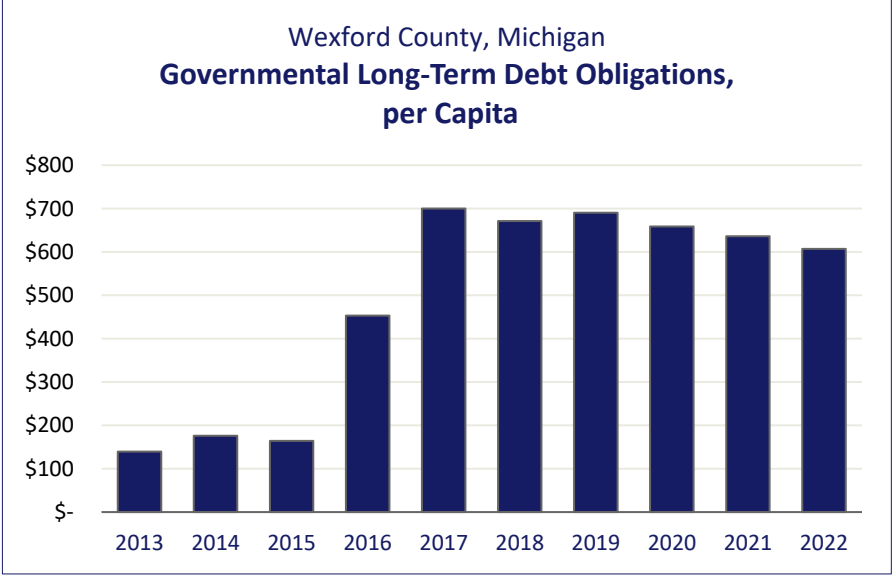
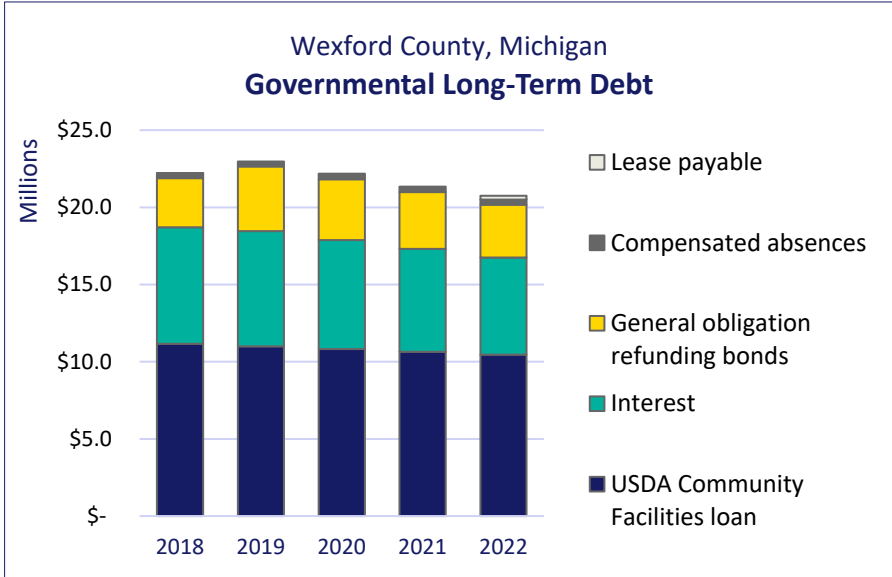
Fiscal Stability Indicators

Multiple Year Trends



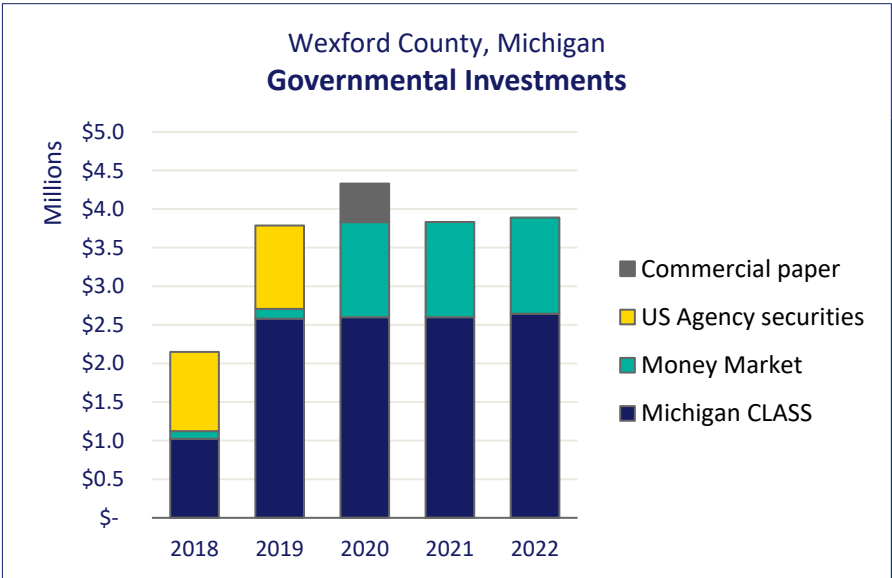
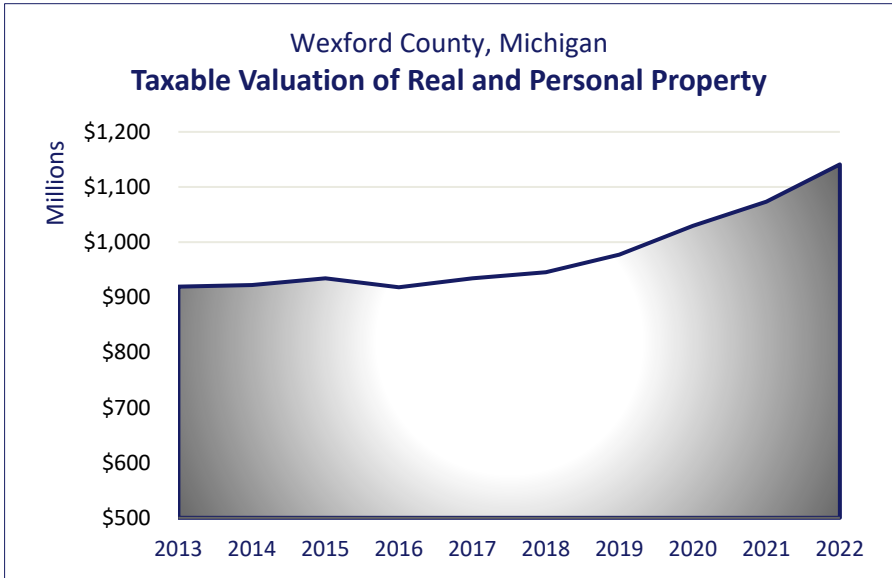
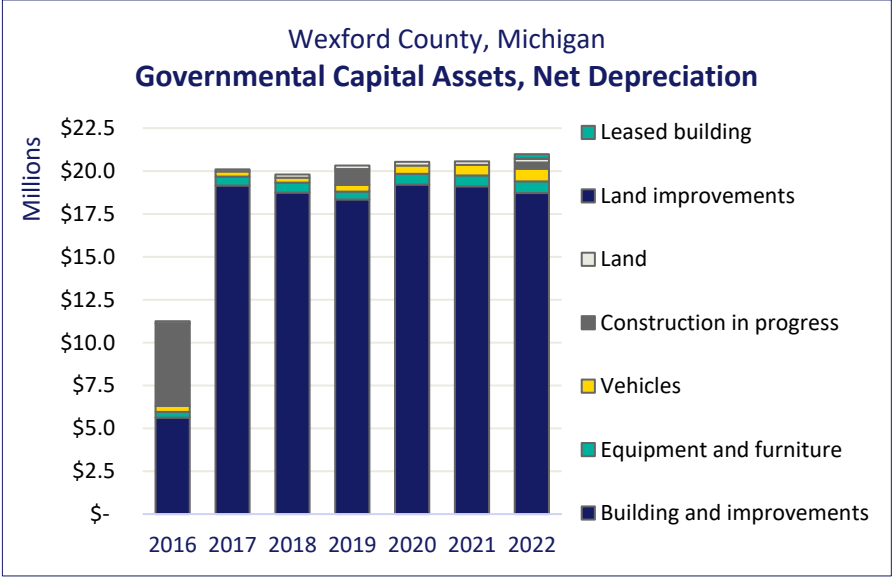
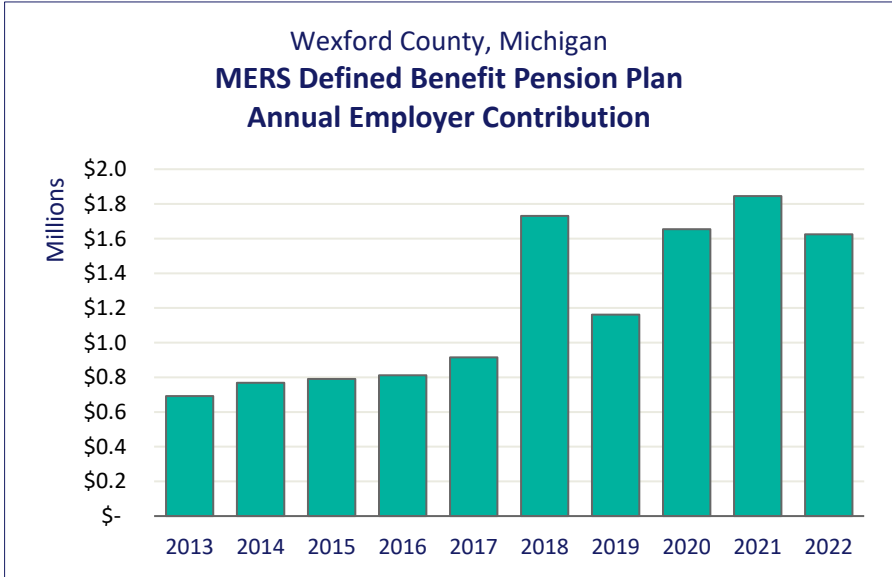
Fiscal Stability Indicators

Multiple Year Trends – Continued



Fiscal Stability Indicators

Multiple Year Trends - Continued



Economic Strength Indicators

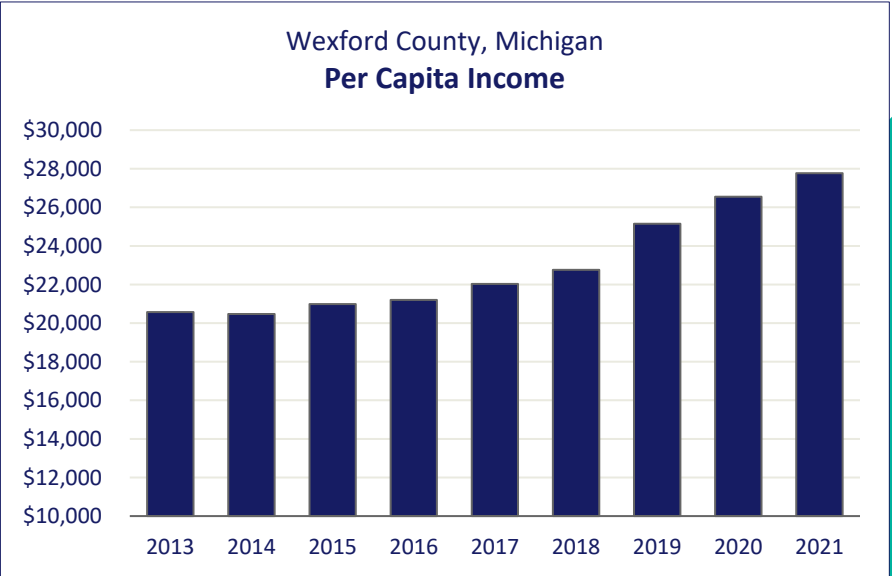
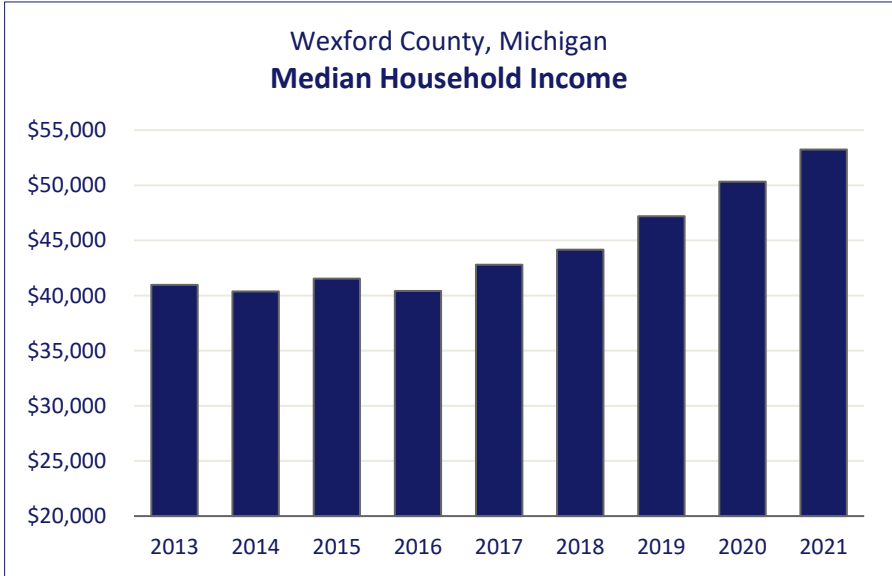
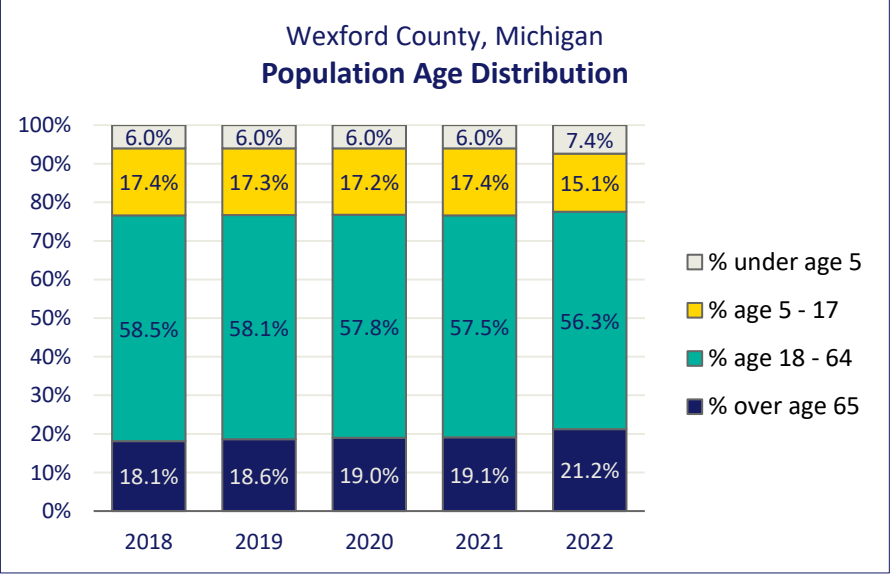
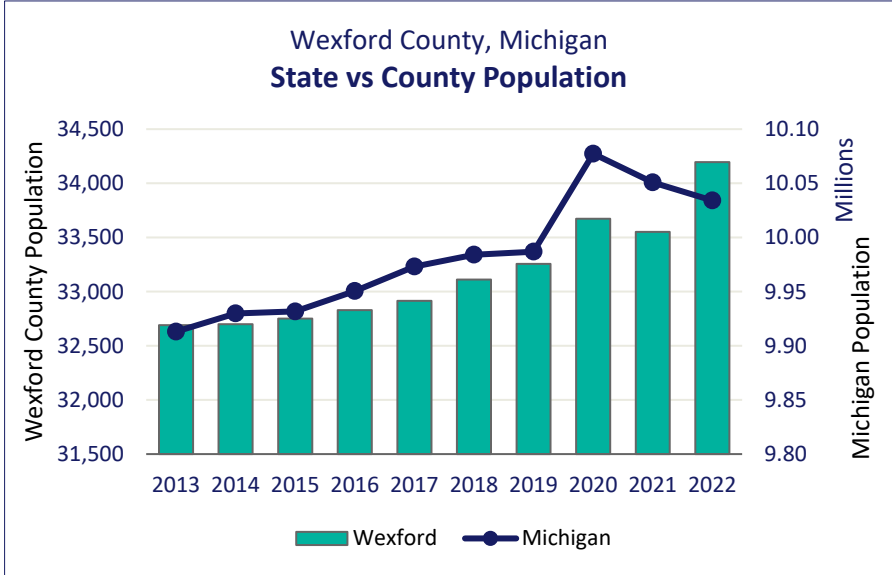
2 Year Comparisons

	2021	2022	% Change	Trend
Population				
Wexford County population	33,552	34,196	1.9%	
Under 5 years old	6.0%	7.4%	22.7%	
Ages 5 - 17 years old	17.4%	15.1%	-13.4%	
Ages 18 - 65 years old	57.5%	56.3%	-2.1%	
Over 65 years old	19.1%	21.2%	11.2%	
	2020	2021	% Change	Trend
Employment and Income				
Median household income	\$ 50,335	\$ 53,251	5.8%	
Per capita income	\$ 26,554	\$ 27,772	4.6%	
Unemployment rate	6.1%	6.7%	9.8%	
Percent living below poverty level	13.7%	13.0%	-5.1%	
Education				
Percent of population with Bachelor's degree or higher	19.7%	20.2%	2.5%	
Percent of population with High School degree or higher	89.9%	90.5%	0.7%	

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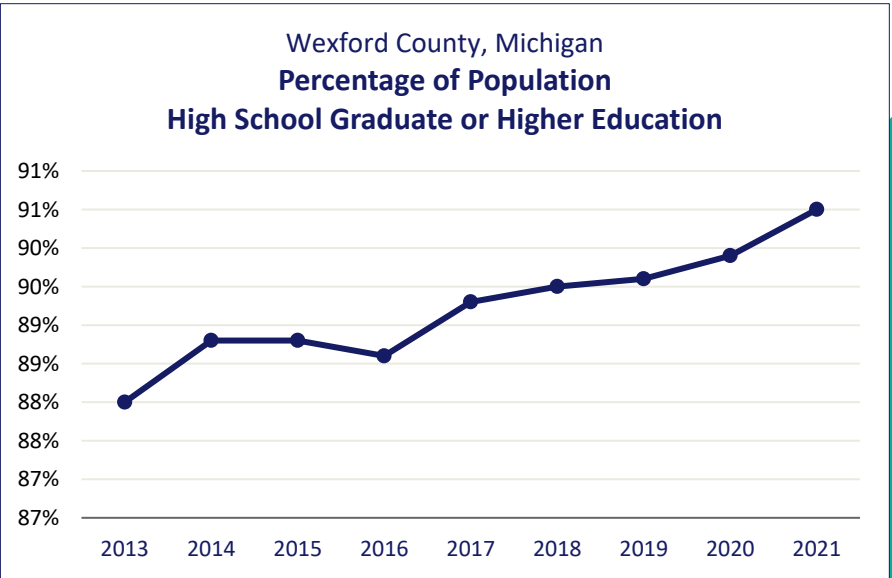
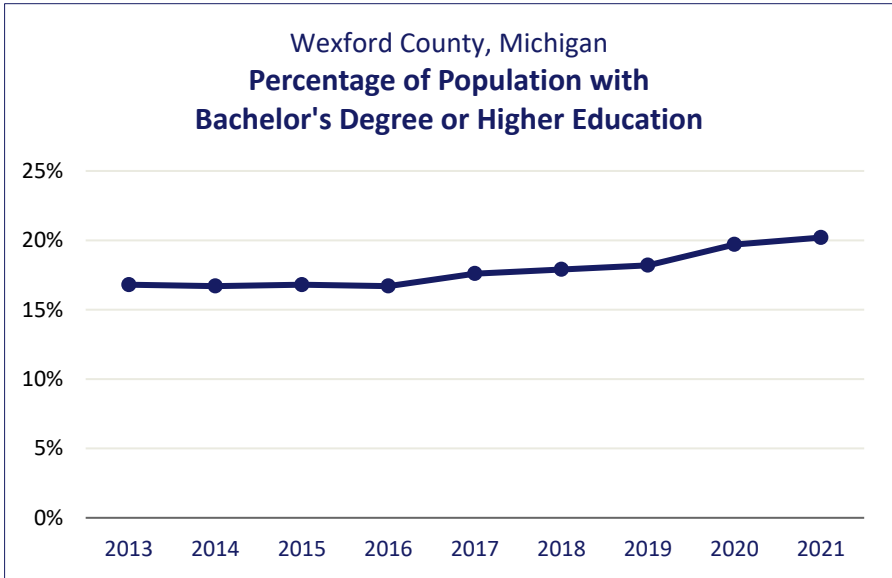
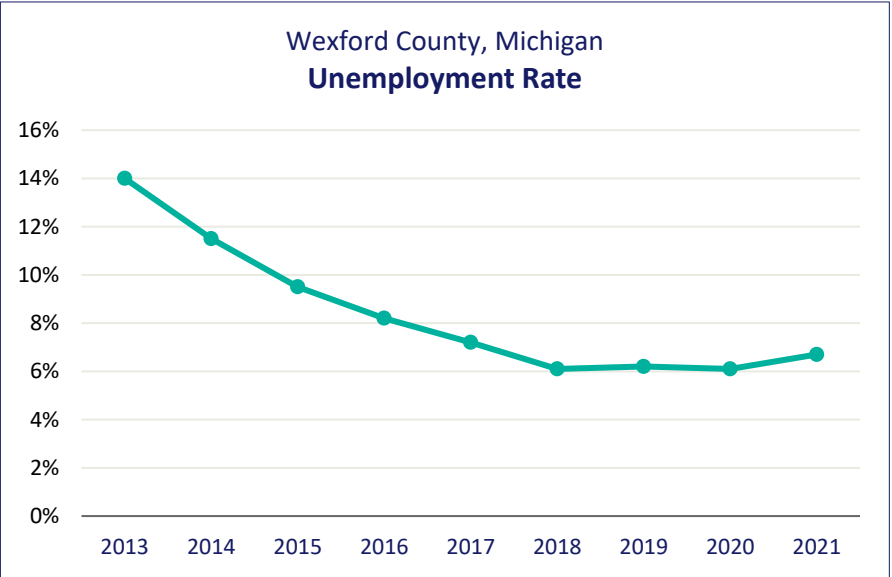
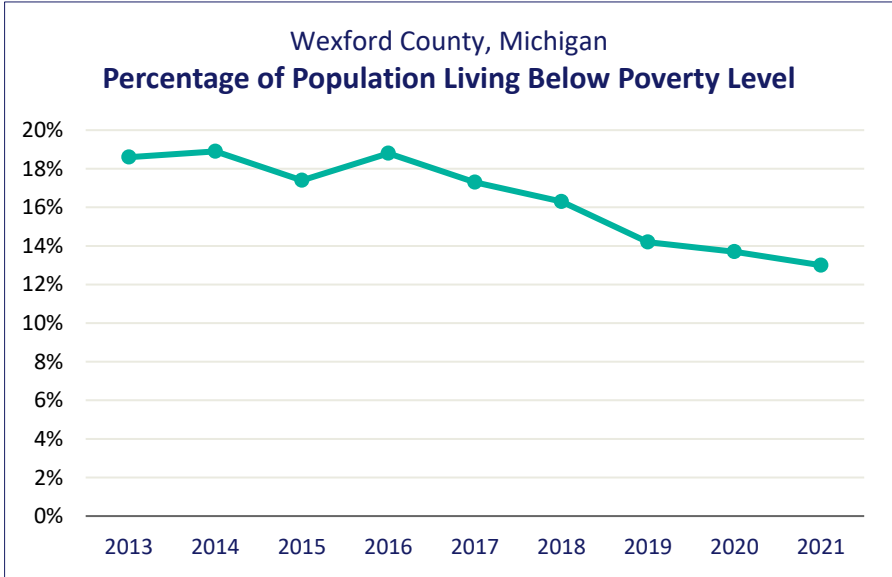
Economic Strength Indicators

Multiple Year Trends



Economic Strength Indicators

Multiple Year Trends – Continued



Public Safety Expenditures and Crime Statistics

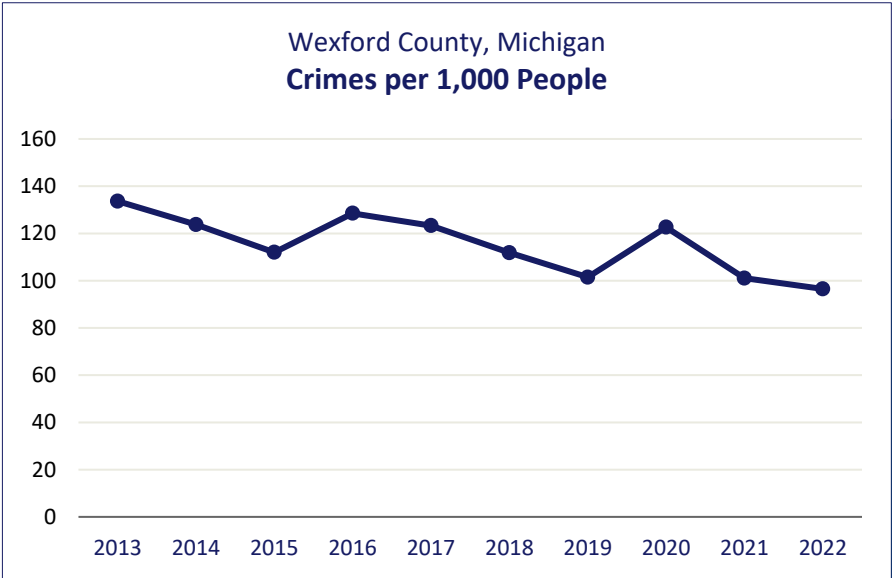
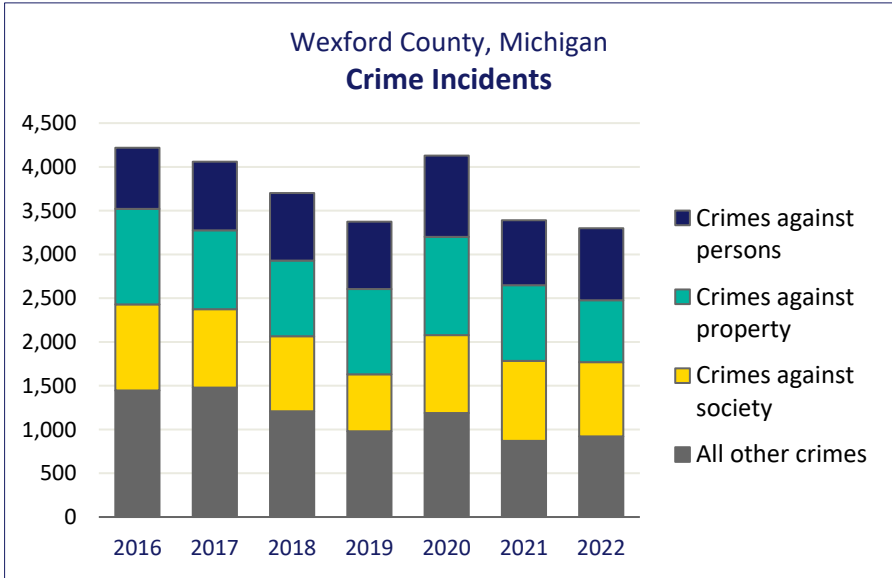
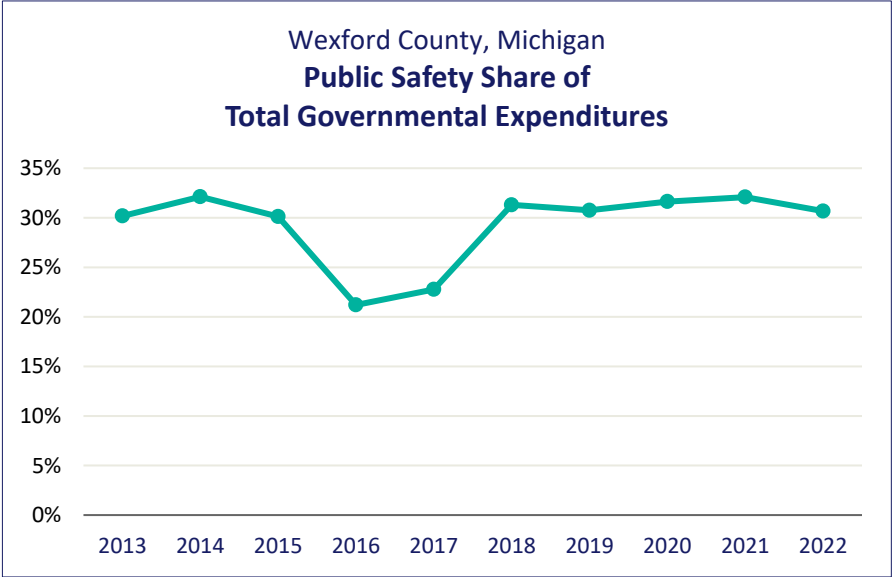
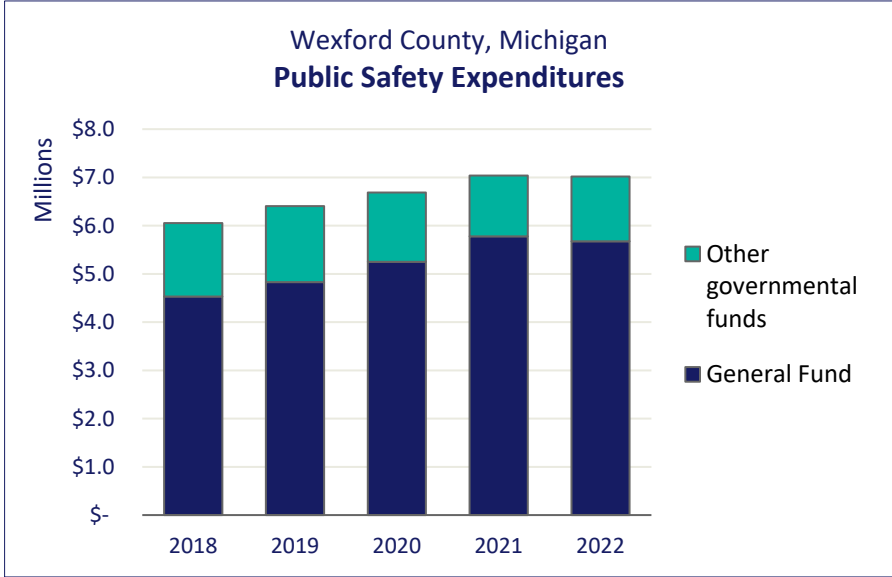
2 Year Comparisons

	2021	2022	% Change	Trend
Public Safety Expenditures				
Public Safety expenditures - General Fund	\$ 5,778,197	\$ 5,673,558	-1.8%	
Public Safety's share of total General Fund expenditures	37.6%	35.6%	-5.5%	
Public Safety expenditures - all governmental funds	\$ 7,039,569	\$ 7,017,997	-0.3%	
Public Safety's share of total governmental expenditures	32.1%	30.7%	-4.4%	
Public Safety expenditures, per capita	\$ 209.81	\$ 205.23	-2.2%	
Crime Statistics				
Crimes against persons	743	824	10.9%	
Crimes against property	865	707	-18.3%	
Crimes against society	913	848	-7.1%	
All other crimes	870	921	5.9%	
Total number of incidents	3,391	3,300	-2.7%	
Crimes per 1,000 population	101.07	96.50	-4.5%	

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Public Safety and Crime Statistics

Multiple Year Trends



Infrastructure – Roads & Bridges, Safety, and Conditions







2 Year Comparisons

	2021	2022	% Change	Trend
Roads Expenditures				
County Road Commission expenditures*	\$ 9,349,384	\$ 10,323,195	10.4%	
*Note: no expenditures for Roads in Governmental Funds				
Annual Miles Traveled	456,315,520	453,898,800	-0.5%	
Bridge Conditions				
"Good" bridges	25	20	-20.0%	
"Fair" bridges	36	41	13.9%	
"Poor" bridges	1	1	0.0%	
"Severe" bridges	1	1	0.0%	
Road Conditions, Federal Aid Lane Miles, Road Commission's Roads				
"Good" miles	163.2	128.1	-21.5%	
"Fair" miles	170.6	206.6	21.1%	
"Poor" miles	45.0	55.6	23.6%	
Road Conditions, Federal Aid Lane Miles, All Roads				
"Good" miles	268.1	154.6	-42.3%	
"Fair" miles	334.8	398.2	18.9%	
"Poor" miles	202.5	248.8	22.9%	

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Infrastructure – Roads & Bridges, Safety, and Conditions

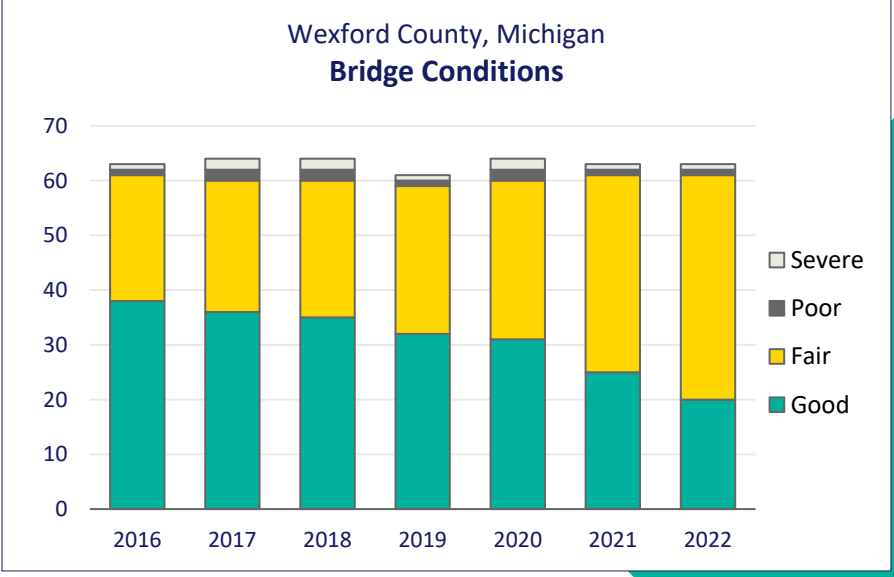
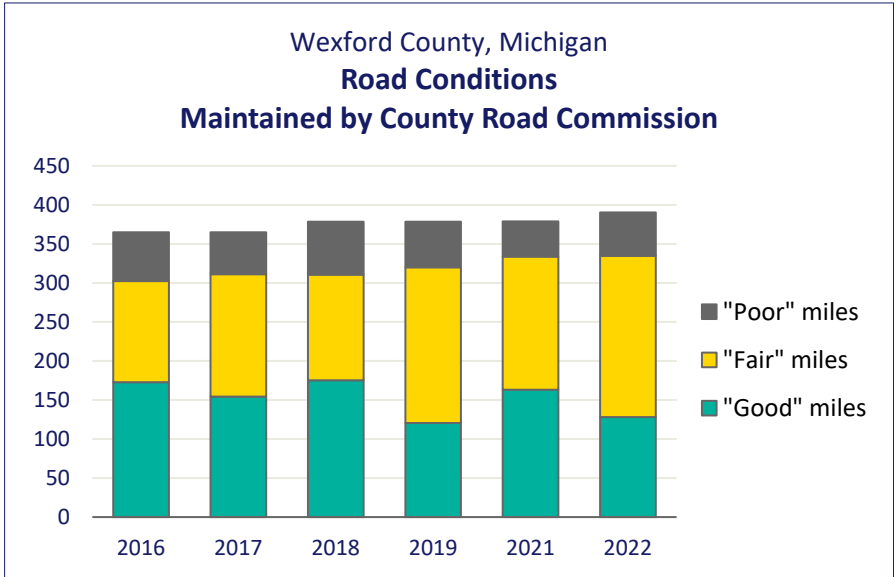
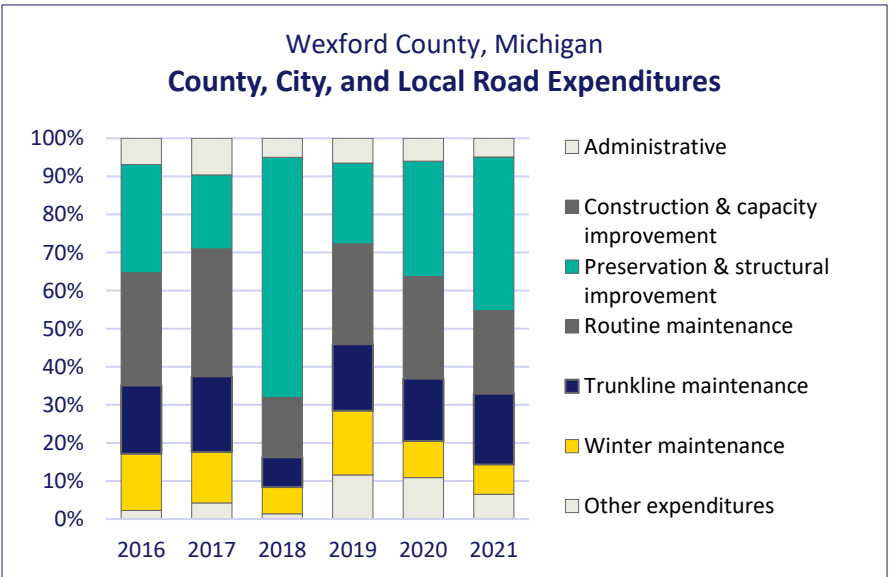
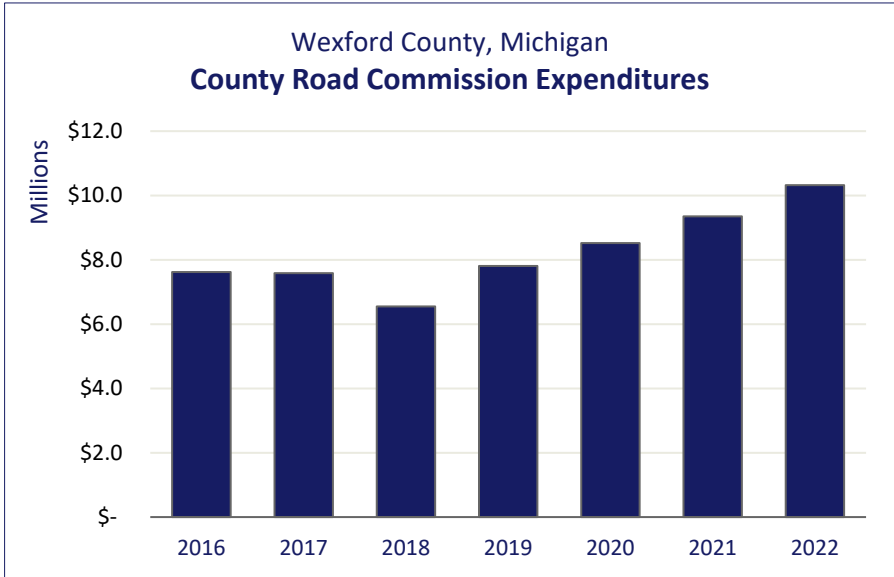
2 Year Comparisons - Continued

	2021	2022	% Change	Trend
Traffic Crashes				
Total traffic crashes	1,277	1,346	5.4%	
Injuries from crashes	264	264	0.0%	
Fatalities from crashes	7	2	-71.4%	
Alcohol- or drug-related crashes	39	51	30.8%	
Crashes involving deer	429	497	15.9%	
Licensed Drivers				
Total number of licensed drivers	25,232	25,700	1.9%	

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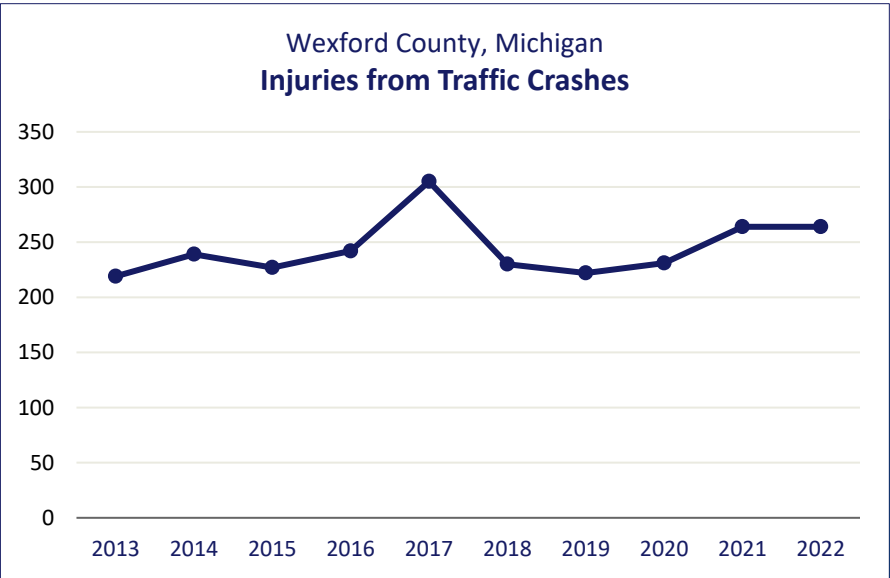
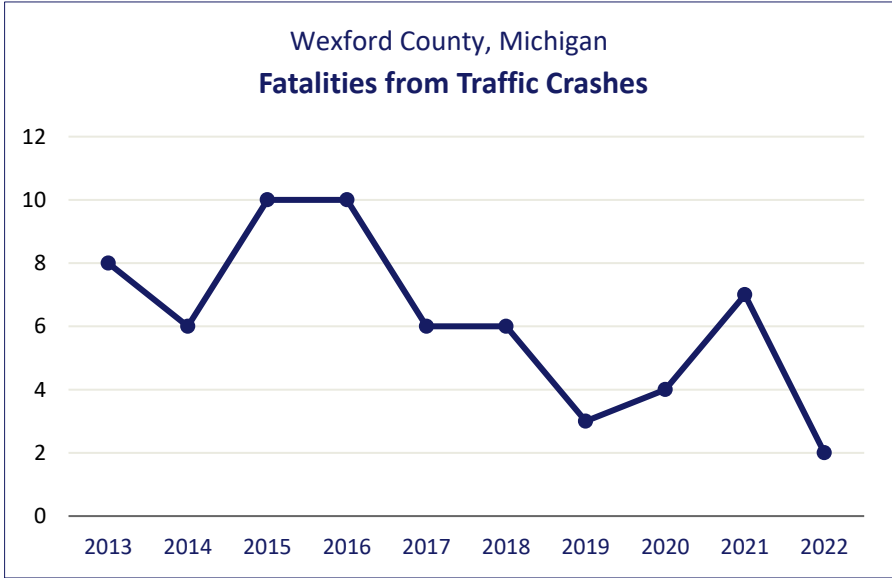
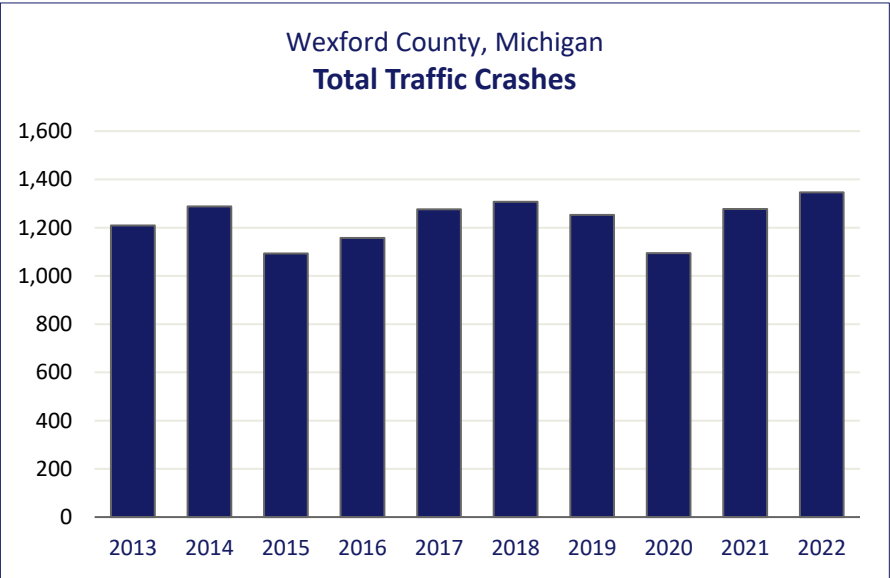
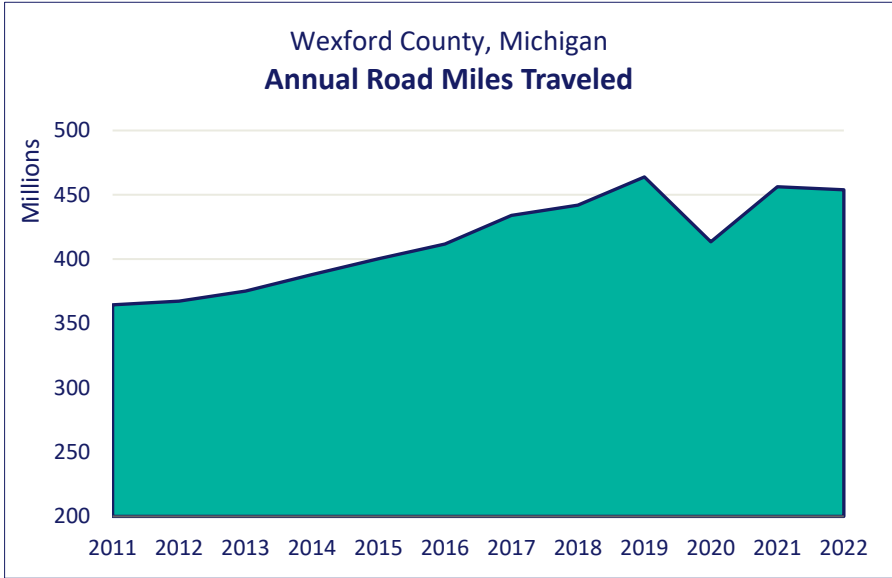
Infrastructure – Roads & Bridges, Safety, and Conditions

Multiple Year Trends



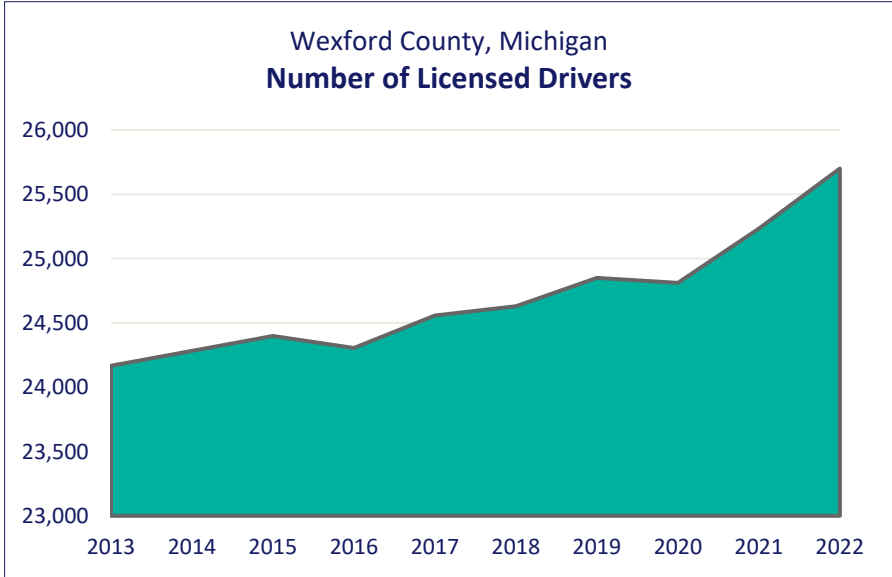
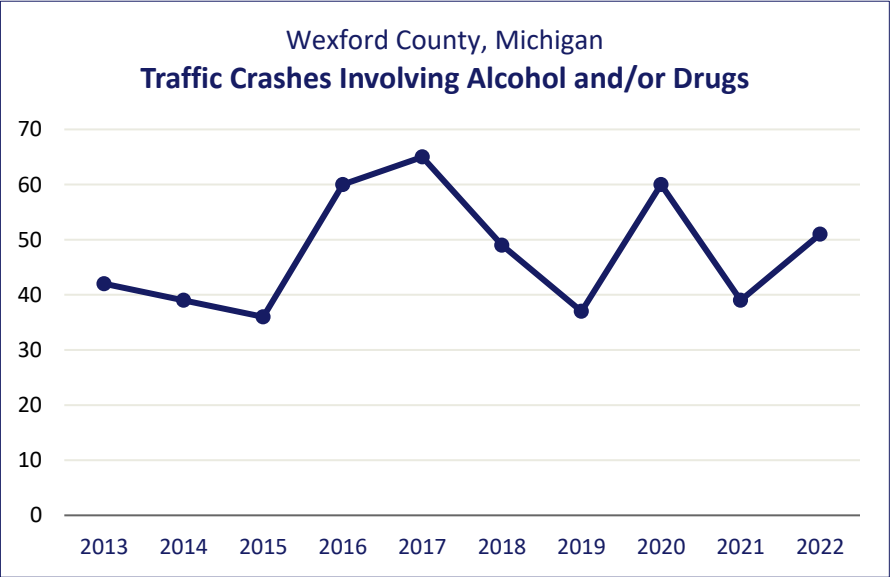
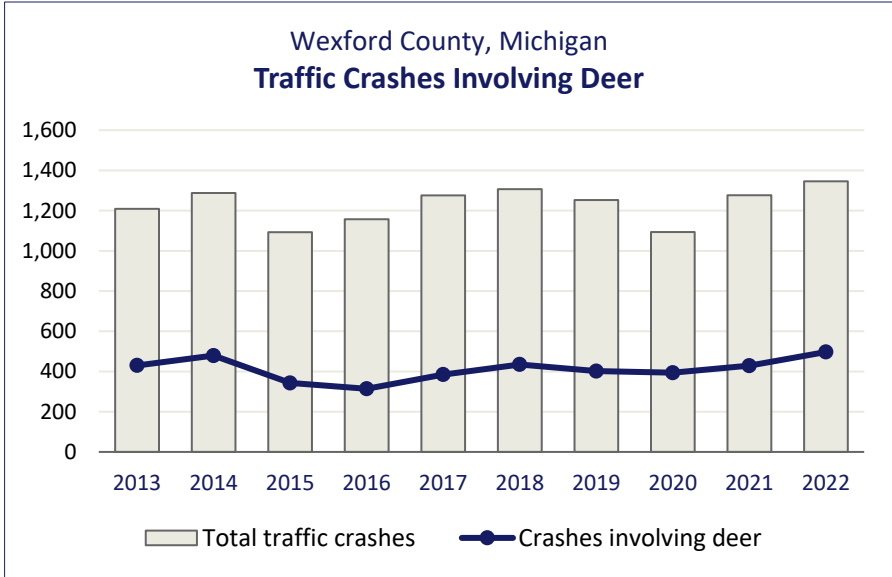
Infrastructure – Roads & Bridges, Safety, and Conditions

Multiple Year Trends - Continued



Infrastructure – Roads & Bridges, Safety, and Conditions

Multiple Year Trends - Continued



Quality of Life

Indicators and General Statistics

Land Use

The total area of Wexford County is 575 square miles, of which 565 square miles are land and 10 square miles are water.

Lakes

There are over 6,000 acres of inland lakes. The largest of these lakes are:

- Mitchell Lake, 2,580 acres
- Hodendyle Dam Lake, 1,680 acres
- Cadillac Lake, 1,150 acres

National Forest

Wexford County is one of 9 counties containing Manistee National Forest. Approximately 96,877 acres of the forest’s total 540,187 acres is within Wexford County.

State Forest

Wexford County is one of 13 counties containing Pere Marquette State Forest. Includes the North Country Trail and multiple campgrounds.

State Parks

Mitchell State Park is 660 acres situated between Mitchell Lake and Lake Cadillac and contains Fred Meijer White Pine Trail State Park, and the Carl T. Johnson Hunting and Fishing Center. There is also an historic canal connecting the two lakes.

Trails

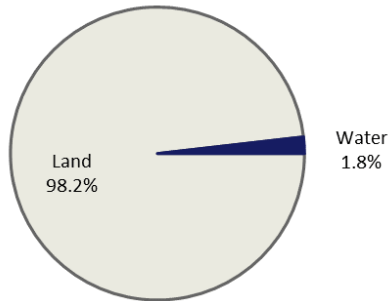
There are over 200 miles of hiking, biking, and cross-country skiing trails, many of which cross through neighboring counties. The longest are:

- North Country Trail, 128 miles within Manistee National Forest
- White Pine Trail, 92 miles (including portions in neighboring counties)
- MacKenzie Trail, 25 miles

There are over 200 miles of ATV/ORV/Snowmobile trails, many of which cross through neighboring counties, including:

- White Pine Trail, 92 miles (including portions in neighboring counties)
- North Missaukee Trail, 36.5 miles (including Missaukee County’s portion)

Wexford County, Michigan



Quality of Life

Indicators and General Statistics - Continued

The 220-mile Shore to Shore equestrian trail has a spur passing through the county.

County Parks and Recreation

- Wexford Civic Arena, which hosts multiple events, including:
 - o Project Christmas
 - o Annual Governor's Breakfast
 - o Annual Senior Expo
 - o Cadillac Pop Culture Con
- Wexford Ice Arena is used for adult and youth hockey programs in the winter, and roller derby and other events in the summer.
- Northern District Fairgrounds
- Pinoco Park, 40-acre undeveloped county-owned site
- Four public nature preserves

Transportation

County Airports

- Wexford County Airport, 2 runways

Culture

Historical Markers and Places

- 14 sites registered with Michigan State Historic Preservation Office
- 8 locations on the National Registry of Historic Places

Museums

- Wexford County Historical Society Museum & Carnegie Library

Annual Festivals

- Mesick Mushroom Festival
- Cadillac Festival of the Arts
- Cadillac Craft Beer Festival

Quality of Life

Indicators and General Statistics - Continued

Broadband Internet Access

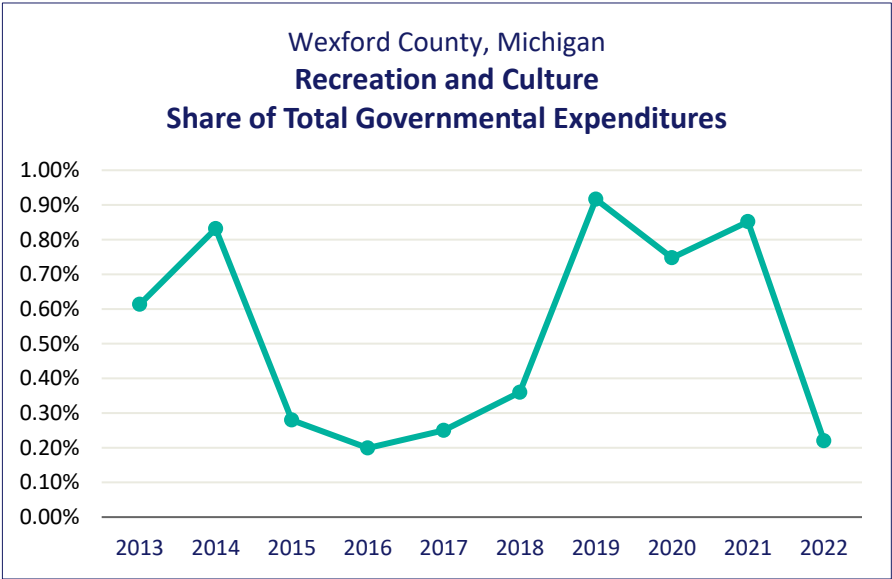
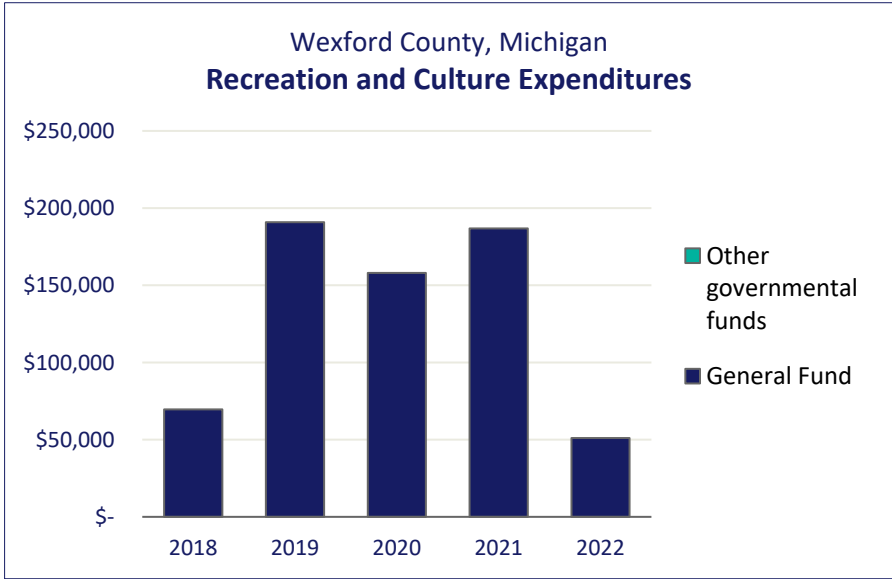
As of June 2023:

- 100% of households had access to >100Mbps broadband.
- There are 10 broadband providers serving the county, and 100% of customers have access to 2 or more providers.
- Approximately 64% of residences have >100Mbps broadband service installed.

Recreation & Culture 2 Year Comparisons

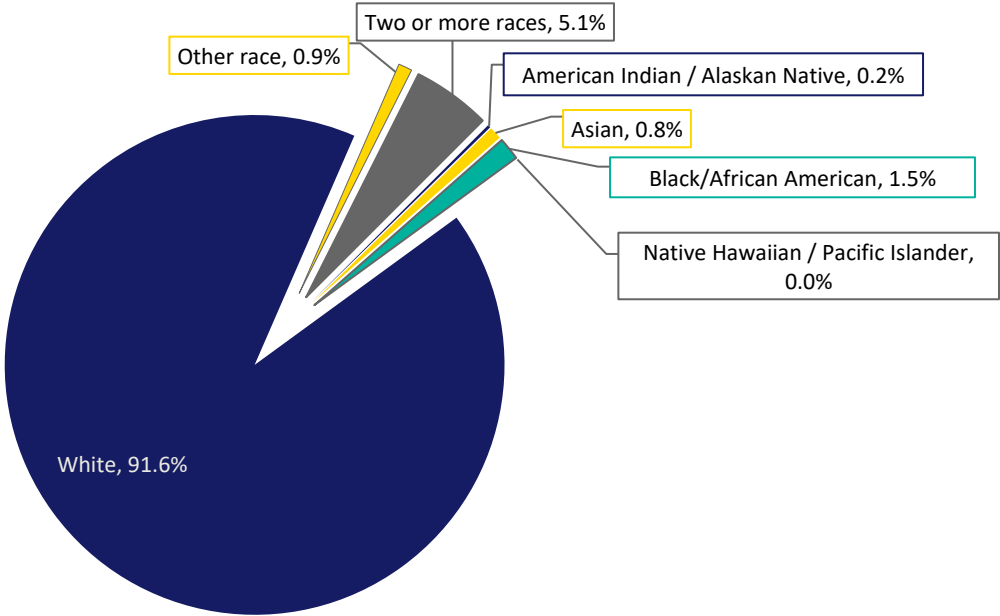
	2021	2022	% Change	Trend
Recreation & Cultural General Fund Expenditures				
Recreation & Cultural expenditures	\$ 186,885	\$ 51,089	-72.7%	↘
Share of total General Fund expenditures	1.22%	0.32%	-73.8%	↘
Recreation & Cultural Total Governmental Expenditures				
Recreation & Cultural expenditures	\$ 186,885	\$ 51,089	-72.7%	↘
Share of total governmental expenditures	0.85%	0.22%	-73.7%	↘

Recreation & Culture Multiple Year Trends



Population Demographics

Wexford County, Michigan Racial Diversity



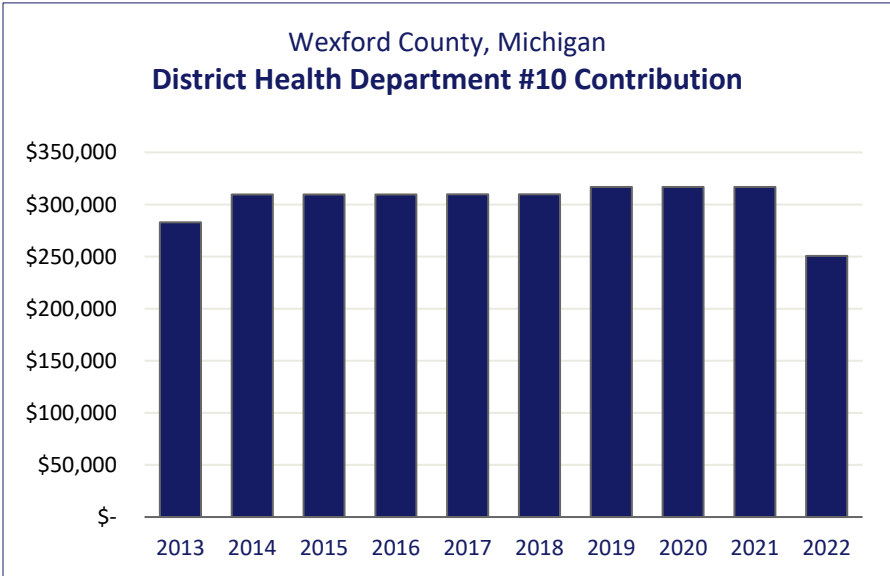
Multi-County Agencies

Agreements and Contributions

District Health Department # 10

- Joint operation with 9 other counties
- The Board is composed of 20 members from each of the boards of the participating governments.

	2021	2022	% Change	Trend
Annual contribution	\$ 316,911	\$ 250,586	-20.9%	↓



Multi-County Agencies

Agreements and Contributions - Continued

Northern Lakes Community Mental Health (“NLCMH”)

- Operated in conjunction with five other counties.
- The Board is composed of sixteen members from each of the boards of the participating governments.

	2021	2022	% Change	Trend
Annual contribution	\$ 76,543	\$ 76,543	0.0%	↔

